FORM 10-Q
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended October 31, 1994
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission File Number 0-6074

Nordstrom, Inc.
$\overline{\text { (Exact name of Registrant as specified in its charter) }}$

| Washington | 91-0515058 |
| :---: | :---: |
| (State or other jurisdiction of <br> incorporation or organization) | (IRS Employer <br> 1501 |
| Identification No.) |  |

$\overline{(A d d r e s s ~ o f ~ p r i n c i p a l ~ e x e c u t i v e ~ o f f i c e s) ~(Z i p ~ c o d e) ~}$
Registrant's telephone number, including area code: 206-628-2111

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES X NO
$\qquad$
$\qquad$

Common stock outstanding as of November 18, 1994: 82,192,486 shares of common stock.

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Number

PART I. FINANCIAL INFORMATION
Item 1. Financial Statements (Unaudited)
Consolidated Statements of Earnings Three and nine months ended October 31, 1994 and 1993

Consolidated Balance Sheets October 31, 1994 and 1993 and January 31, 1994

Consolidated Statements of Cash Flows Nine months ended October 31, 1994 and 1993

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        NORDSTROM, INC. AND SUBSIDIARIES
        CONSOLIDATED STATEMENTS OF EARNINGS
(dollars in thousands except per share amounts)
                    (unaudited)
```

| Net sales | \$ | 861,968 | \$ | 769,373 | \$2,703,531 |  | 482,514 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Costs and expenses: |  |  |  |  |  |  |  |
| Cost of sales and related |  |  |  |  |  |  |  |
| Selling, general and administrative |  | 246,307 |  | 216,330 | 728,767 |  | 672,860 |
| Interest, net |  | 7,705 |  | 9,329 | 22,853 |  | 29,015 |
| Service charge income and other, net |  | $(24,435)$ |  | $(22,658)$ | $(71,271)$ |  | (67, 884 |
| Total costs and expenses |  | 798,889 |  | 727,317 | 2,483,456 |  | 351,912 |
| Earnings before |  |  |  |  |  |  |  |
| income taxes |  | 63,079 |  | 42,056 | 220,075 |  | 130,602 |
| Income taxes |  | 25,000 |  | 16,600 | 87,000 |  | 51,200 |
| Net earnings | \$ | 38,079 | \$ | 25,456 | \$ 133,075 | \$ | 79,402 |
| Net earnings per average |  |  |  |  |  |  |  |
| Cash dividends paid per share of common stock outstanding | \$ | . 10 | \$ | . 085 | \$ . 285 | \$ | . 255 |

These statements should be read in conjunction with the Notes to Consolidated Financial Statements contained herein and in the Nordstrom 1993 Annual Report to Shareholders.

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NORDSTROM, INC. AND SUBSIDIARIES
    CONSOLIDATED BALANCE SHEETS
        (dollars in thousands)
                            (unaudited)
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| October 31, January 31, | October 31, |  |
| :---: | :---: | :---: |
| 1994 | 1994 | 1993 |
| $---------------------------~$ |  |  |

ASSETS
Current Assets:

| Cash and cash equivalents | \$ | 43,995 | \$ | 91,222 | \$ | 66,939 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts receivable, net |  | 580,408 |  | 586,441 |  | 533,438 |
| Merchandise inventories |  | 849,102 |  | 585,602 |  | 760,957 |
| Prepaid income taxes and other |  | 52,800 |  | 51,649 |  | 50,403 |
| Total current assets |  | 1,526,305 |  | 1,314,914 |  | 411,737 |
| roperty, buildings and equipment, net |  | 950,489 |  | 845,596 |  | 821,627 |
| other assets |  | 14,324 |  | 16,971 |  | 14,541 |
|  |  | , 491,118 |  | ,177,481 |  | 247,905 |


| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Current Liabilities: |  |  |  |  |  |
| Notes payable | \$ 196,393 | \$ | 40,337 | \$ | 79,177 |
| Accounts payable | 426,486 |  | 264,055 |  | 360,075 |
| Accrued salaries, wages |  |  |  |  |  |
| Accrued expenses | 36,583 |  | 35,994 |  | 40,146 |
| Accrued income taxes | 3,135 |  | 27,988 |  | 7,919 |
| Current portion of |  |  |  |  |  |
| long-term debt | 36,179 |  | 102,164 |  | 107,076 |
| Total current liabilities | 859,814 |  | 627,485 |  | 741,345 |
| Long-term debt | 297,960 |  | 336,410 |  | 346,705 |
| Deferred income taxes and other | 53,129 |  | 47,082 |  | 48,548 |
| Shareholders' equity: |  |  |  |  |  |
| Common stock, without par value: |  |  |  |  |  |
| 250,000,000 shares authorized; |  |  |  |  |  |
| 82,188,686, 82, 059,128 and |  |  |  |  |  |
| 82,016,788 shares issued |  |  |  |  |  |
| and outstanding | 161,413 |  | 157,374 |  | 156,221 |
| Retained earnings | 1,118,802 |  | ,009,130 |  | 955,086 |
| Total shareholders' equity | 1,280,215 |  | 1,166,504 |  | 111,307 |
|  | \$2,491,118 |  | ,177,481 |  | 247,905 |

These statements should be read in conjunction with the Notes to Consolidated Financial Statements contained herein and in the Nordstrom 1993 Annual Report to Shareholders.

# NORDSTROM, INC. AND SUBSIDIARIES <br> CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (dollars in thousands) <br> (unaudited) 

|  | Nine Months Ended October 31, |  |
| :---: | :---: | :---: |
|  | 1994 | 1993 |
| OPERATING ACTIVITIES: |  |  |
| Net earnings | \$133, 075 | \$ 79,402 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |  |  |
| Depreciation and amortization | 78,901 | 75,246 |
| Change in: |  |  |
| Accounts receivable, net | 6,033 | 69,760 |
| Merchandise inventories | $(263,500)$ | $(224,218)$ |
| Prepaid income taxes and other | $(1,151)$ | 368 |
| Accounts payable | 162,431 | 139,899 |
| Accrued salaries, wages and taxes | 4, 091 | (11, 076 ) |
| Accrued expenses | 589 | 9, 005 |
| Income tax liabilities and other | $(18,806)$ | $(15,063)$ |
| Net cash provided by operating activities | 101,663 | 123,323 |
| INVESTING ACTIVITIES: |  |  |
| Additions to property, buildings and equipment, net | $(183,432)$ | $(72,341)$ |
| Other | 2, 285 | $(5,747)$ |
| Net cash used in investing activities | $(181,147)$ | $(78,088)$ |
| FINANCING ACTIVITIES: |  |  |
| Increase in notes payable | 156, 056 | 40, 858 |
| Proceeds from issuance of common stock | 4,039 | 782 |
| Principal payments on long-term debt | $(104,435)$ | $(28,164)$ |
| Cash dividends paid | $(23,403)$ | $(20,908)$ |
| Net cash provided by (used in) |  |  |
| financing activities | 32,257 | $(7,432)$ |
| Net (decrease) increase in cash |  |  |
| Cash and cash equivalents at beginning of period | 91,222 | 29,136 |
| Cash and cash equivalents at end of period | \$ 43,995 | \$ 66,939 |

These statements should be read in conjunction with the Notes to Consolidated Financial Statements contained herein and in the Nordstrom 1993 Annual Report to Shareholders.

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    NORDSTROM, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
    (dollars in thousands)
    (unaudited)
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Note 1:

The consolidated balance sheets of Nordstrom, Inc. and subsidiaries as of October 31, 1994 and 1993, and the related consolidated statements of earnings and cash flows for the periods then ended, have been prepared from the accounts without audit.

The consolidated financial information is applicable to interim periods and is not necessarily indicative of the results to be expected for the year ending January 31, 1995.

It is not considered necessary to include detailed footnote information as of October 31, 1994 and 1993. The financial information should be read in conjunction with the Notes to Consolidated Financial Statements contained in the Nordstrom 1993 Annual Report to Shareholders.

In the opinion of management, the consolidated financial information includes all adjustments (consisting only of normal, recurring adjustments) necessary to present fairly the financial position of Nordstrom, Inc. and subsidiaries as of October 31, 1994 and 1993, and the results of their operations and cash flows for the periods then ended, in accordance with generally accepted accounting principles applied on a consistent basis.

Note 2: The summarized unaudited combined results of operations of Nordstrom Credit, Inc. and Nordstrom National Credit Bank are as follows:

|  | Three Months Ended October 31, 19941993 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Service charge and merchant fee income | \$26,745 | \$23,936 | \$75,898 | \$71,537 |
| Earnings before income taxes | 9,085 | 8,669 | 27,472 | 24,845 |
| Net earnings | 5,755 | 5,546 | 17,502 | 15,900 |

# NORDSTROM, INC. AND SUBSIDIARIES <br> MANAGEMENT'S DISCUSSION AND ANALYSIS OF <br> FINANCIAL CONDITION AND RESULTS OF OPERATIONS 

The following discussion should be read in conjunction with the Management Discussion and Analysis section of the Nordstrom 1993 Annual Report to Shareholders.

Results of Operations:
During the third quarter of 1994, sales increased $12.0 \%$ when compared with the same quarter of 1993. For the nine-month period, sales increased $8.9 \%$ compared to the same period in 1993. Sales for comparable stores increased $6.7 \%$ during the quarter and $5.6 \%$ for the nine-month period, with the remainder of the increase coming from new units. The increase in comparable stores sales for the third quarter was partially due to a shift in the Company's Anniversary Sale, which resulted in an additional one-week period of the sale occurring in the third quarter of 1994, compared to 1993. Without the effect of the shift, management estimates the Company's comparable stores sales increase for the third quarter would have been approximately $2 \%$ lower. The Company has experienced a gradual decline in comparable store sales increases in 1994.

Cost of sales and related buying and occupancy costs decreased as a percentage of sales for the quarter and the nine-month period due to improved merchandise margins, most notably for women's apparel, and a decrease in occupancy costs. For the quarter, the decrease was partially offset by an increase in buying expense. The improving trend in merchandise margins for women's apparel began in the fourth quarter of 1993. As a result, management does not anticipate as significant an improvement in merchandise margins in the fourth quarter of 1994, as compared to the same quarter of 1993.

Selling, general and administrative expenses increased as a percentage of sales during the third quarter of 1994, as compared to the same quarter of 1993, due primarily to increased sales promotion and selling costs. For the nine-month period, selling, general and administrative expenses decreased as a percentage of sales when compared to the same period in the prior year, due primarily to decreased employee benefits and bad debts.

## Financial Condition:

The Company's financial condition remains strong. With increased spending on expansion and the start of the Company's VISA credit card program in May, the Company has required some external financing.

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            NORDSTROM, INC. AND SUBSIDIARIES
    MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS
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Financial Condition (continued):
During the quarter, Nordstrom Credit, Inc. filed a shelf registration statement on Form S-3 for $\$ 250$ million in debt, and subsequent to quarter-end issued $\$ 50$ million in medium-term notes under the shelf registration.

The Company opened two new full-line stores during the third quarter in Santa Anita Mall in Arcadia, California and Old Orchard Mall in Skokie, Illinois. In addition, the Company also opened an expanded store in Washington Square in Portland, Oregon and an expanded store in Bellevue Square in Bellevue, Washington during the quarter. This completes the store opening schedule for the year. Construction is progressing as planned on new stores scheduled to open in 1995.

PART II - OTHER INFORMATION

Item 1. Legal Proceedings
The Company is not involved in any pending legal proceedings, other than routine litigation in the ordinary course of business.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits
(27.1) Financial Data Schedule is filed herewith electronically.
(b) Reports on Form 8-K

No reports on Form 8-K were filed during the quarter for which this report is filed.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## NORDSTROM, INC.

(Registrant)
/s/ John A. Goesling
John A. Goesling, Executive Vice President and Treasurer
(Principal Financial and Accounting Officer)

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Exhibit
Method of Filing
27.1 Financial Data Schedule
Filed herewith electronically
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9-MOS
    JAN-31-1995
        OСТ-31-1994
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            500408
                    0
            849102
        1526305
                                    950489
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    859814
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                161413
            0
                0
2491118
                                    2703531
    2703531
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            2483456
            0
            22853
            220075
            87000
        0
            0
            0
            0
            133075
            1.62
            1.62
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