UNITED STATES
SECURITIES AND EXCHANGE COMMISSION Washington, DC 20549

FORM 10-Q
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended April 29, 2006
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$ Commission File Number 001-15059

Nordstrom, Inc.
(Exact name of Registrant as specified in its charter)

Washington
(State or other jurisdiction of incorporation or organization)

91-0515058
(IRS Employer Identification No.)

1617 Sixth Avenue, Seattle, Washington 98101
$\overline{\text { (Address of principal executive offices) (Zip code) }}$
Registrant's telephone number, including area code: (206) 628-2111

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.


Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and larger accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer $X$ Accelerated filer Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES NO X

Common stock outstanding as of May 23, 2006: 265,865 shares of common stock (in thousands).
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-     - --- -

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INFORMATION

## Financial

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Gonsolidated
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of Earnings
Quarter
ended April
20, 2006 and
April 30,
20053
Condensed
Consolidated Balance
Sheets April 20, 2006,
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April 30,
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administrative
expenses
$(494,220)$


Operating income
170,000
142,887
Interest
expense, net
$(10,751)$
$(12,639)$
other income including

## finance

eharges，net
$53,838-42,732$

Earnings
before income
tax expense 213，087
172，980
Income tax expense
$(81,856)$
$(68,442)$
－Net
earnings \＄
131，231 \＄
104，538
ニニニニニニニーニ
Basic
earnings per share $\$ 0.49$ $\$ 0.38$ Diluted earnings per share \＄ 0.48
\＄－0．38－Basic
shares
267，490
273，070
Biluted
shares
272，831
278，395
Quarter Ended

April 20，
April 30，（\％
of Net sales）
20062005
Net
sales $100.0 \%$
100．0\％cost
of sales and related buying and occupancy
eosts（ $62.8 \%$ ）
（ $63.2 \%$ ）
－Gross
profit $37.2 \%$ 36．8\％
selling，
general and
administrative expenses （27．7\％）
（28．1\％）
－．Operating
income $9.5 \%$
8．6\％Interest expense，net （0．6\％）（0．8\％） other income including finance eharges，net
3． $0 \% ~ 2.6 \%$

Earnings before income
tax expense
$11.9 \% 10.5 \%$
Income tax
expense (as a
\% of earnings
before income
tax expense)
(38.4\%)
(39.6\%) .......

Net
earnings 7.3\%
6.3\%
$========$

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements

NORDSTROM,
INC. AND
SUBSIDIARIES
CONDENSED
CONSOLIDATED
BALANCE
SHEETS
(amounts in
thousands)
(unaudited)
April 29,
January 28,
April 30,
20062006
2005

## - ASSETS

Current
Assets: Cash
and cash
equivalents \$ 261,326-\$ 462,656 \$ 315,695
Short term investments 30,000 54,000 53,750 Accounts receivable, net 619,095

639,558
629,788
Investment
in asset backed securities

565,854
561,136
427,302
Merchandise
inventories
1,078,750 955,978
1,016,640
Gurrent
deferred tax
assets
161,001
145,470
114,127
Prepaid
expenses and
other 56,982
55,359
53,934

[^0]eurrent
liabilities
1,552,343
1,623,312
1,236,433
tong term debt, net
624,949
627,776
928,175
Deferred
property
incentives,
net 361,446
364,382
357,694
Other
liabilities
210,477
213,198
204,353
Shareholders'
Equity:
Gommon
stock, no
par:
1,000,000
shares
authorized;
265,741,
269,549-and
273,265
shares
issued and
outstanding
733,663
685,934
619,640
Unearned
stock
compensation
(327)
(593)

Retained
earnings
1,294,351
1,404,366
1,266,337
Accumulated
other
comprehensive earnings 410
2,708 7,568

Fotal
shareholders'

## equity

2,028,424
2,092,681
1,892,952

| TOTAL |
| :--- |
| EIABILITIES |
| AND |

SHAREHOLDERS'
EQUITY
$\$ 4,786,639$
$\$ 4,921,349$
\$4,619,607
$=========$
==========
$=========$

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements.

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NORDSTROM, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (amounts in thousands except per share amounts) (unaudited) Eommon Stock Accumulated Other Unearned Retained Comprehensive Shares Amount Compensation
Earnings Earnings Total

## Balance at January 28, 2006-269,549

$\$ 685,934 \$(327) \$ 1,404,366 \$ 2,708-\$ 2,092,681$ Net earnings 131,231 131,231 Other comprehensive earnings: Foreign currency translation adjustment 911911 Fair value adjustment to investment in asset backed securities, net of tax of $\$ 1,956$
$(3,209)(3,209)$ Comprehensive net earnings 128,933 Gash dividends paid ( $\$ 0.105$ per share) $(28,326)$ $(28,326)$ Issuance of common stock for: Stock option plans 1,369 32,067 32,067 Employee stock purchase plan 237, 8,499
8,499 Other 9 (1) 327 326 stock based compensation 7,164 7,164 Repurchase of common stock $(5,423)(212,920)(212,020)$

Balance at April 29, 2006 265,741 \$733,663 \$1, 294, 351 \$410
$\$ 2,028,424$


Commen Stock Accumulated Other Unearned
Retained Comprehensive Shares Amount Compensation Earnings Earnings
Fotal

$\$ 1,227,303$ \$9,335 $\$ 1,788,994$ Net earnings 104,538 104,538 other comprehensive earnings: Foreign currency translation
adjustment 147147 Fair value adjustment to investment in
asset backed securities, net of tax of $\$ 1,224$ (1,914)
(1,914) Comprehensive net earnings 102,771 Gash
dividends paid ( $\$ 0.065$ per share) _- $(17,758)$ - $(17,758)$ Issuance
of common stock for: Stock option plans 3,065-55,556 55,556
Employee stock purchase plan 532 8,768 8,768 Other 111 2,661
(294) 2,367 Repurchase of common stock $(1,774) \quad(47,746)$
$(47,746)$
Balance at April 30, 2005-273,265-\$619, 640-\$(593)
$\$ 1,266,337$ \$7,568 \$1, 892, 952

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements.

NORDSTROM,
INC. AND
SUBSIDIARIES
CONDENSED
CONSOLIDATED
STATEMENTS
OF CASH FLOWS
(amounts in
thousands)
(unaudited) Quarter
Ended
April 29,

April 30,
reconcile net
earnings to
net cash
provided by
operating
activities: Depreciation and
amortization $\theta$ F
buildings and
equipment 70,425
69,204
Amortization of deferred property incentives and other, net $(8,677)$ $(6,903)$
Stock based compensation expense
7,336-1,428 Deferred income
taxes, net $(7,395)$
19,610 Tax benefit
from-stock based payments 13,538 16,546
Excess tax benefit
from-stockbased payments
$(11,617)$
Provision for bad debt expense
2,650-5,118
Change in
operating
assets and
liabilities:
Accounts
receivable

$$
17,834
$$

10,578
Investment in asset backed
securities $(7,927)$ $(0,210)$
Merchandise
inventories
$(109,648)$ $(99,065)$ Prepaid expenses
$(1,410)-666$
Other
assets (572) 409 Accounts payable

91,905
97,507
Accrued
salaries,
wages and
related
benefits
$(111,343)$
$(118,548)$
Other
current
liabilities
$(34,126)$
$(20,781)$
Income
taxes
payable
$(21,639)$
$(46,971)$
Property
incentives
3,826-9,839
Other
liabilities
4,360 7,237

Net cash
provided by operating activities

28,751
41,202

purchase
plan 8,370
8,649
Excess tax
benefit
from stock-
based
payments
11,617
Gash
dividends
paid
$(28,326)$
$(17,758)$
Repurchase
of common
stock
$(212,920)$
$(47,746)$
Other, net
888 2,009
Net cash
used in
financing
activitics
$(204,645)$
$\underline{(20,493)}$
Net
decrease in
eash and
eash
equivalents
$(201,330)$
$(44,928)$
Gash and
eash
equivalents
at
beginning
of period
462,656
360,623
Gash and
eash
equivalents
at end of
period
\$261,326
\$315,695
$=========$
===-=-=-

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements.

## NORDSTROM, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
Dollar and share amounts in thousands except per share and per option amounts (unaudited)

Note 1 - Summary of Significant Accounting Policies
Basis of Presentation
The accompanying condensed consolidated financial statements should be read in conjunction with the Notes to Consolidated Financial Statements contained in our 2005 Annual Report on Form 10-K. The same accounting policies are followed for preparing quarterly and annual financial information. All adjustments necessary for the fair presentation of the results of operations, financial position and cash flows have been included and are of a normal, recurring nature.

Our business, like that of other retailers, is subject to seasonal fluctuations. Our Anniversary Sale in July and the holidays in December typically result in higher sales in the second and fourth quarters of our fiscal years. Accordingly, results for any quarter are not necessarily indicative of the results that may be achieved for a full fiscal year.

Accounting Policies
The preparation of our financial statements requires that we make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and disclosure of contingent assets and liabilities. We base our estimates on historical experience and other assumptions that we believe to be reasonable under the circumstances. Actual results may differ from these estimates. With the exception of our adoption of SFAS No. 123(R) "Share-Based Payment" in the beginning of the first quarter of 2006, our accounting policies and methodologies in 2006 are consistent with those discussed in our 2005 Annual Report.

Stock-Based Compensation
Prior to the adoption of SFAS No. 123(R), we applied APB No. 25 "Accounting for Stock Issued to Employees," to measure compensation costs for our stockbased compensation programs. Under APB No. 25, we recorded no compensation expense for stock options granted to employees and directors because the options' strike price was equal to the closing market price of our common stock on the grant date. Also, through 2005 we recorded no compensation expense in connection with our Employee Stock Purchase Plan (ESPP). Through 2005, we presented the effect on net earnings and earnings per share of the fair value provisions of SFAS No. 123, "Accounting for Stock-Based Compensation" in the Notes to Condensed Consolidated Financial Statements.

Effective January 29, 2006, we adopted SFAS No. 123(R), which requires us to measure the cost of employee services received in exchange for an award of equity instruments based on the grant-date fair value of the award. The costs are recognized over the period during which an employee is required to provide services in exchange for the award.

## Quarter

Ended

| $\begin{gathered} \text { April } 29 \text { } \\ \text { April } 30 \text { ( } \\ 20062005 \end{gathered}$ |
| :---: |
| Stock options |
| \$6,640- |
| Employee |
| Purchase |
| Plan 488- |
| Performance share units |
|  |  |
|  |
|  |
| 385 |
| $\qquad$ Total stock based |
|  |  |
|  |
|  |
| before |
| income tax benefit |
| 7,336-1,428 |
| $\begin{aligned} & \text { Income_ta* } \\ & \text { benefit } \\ & (2,639) \end{aligned}$ |
|  |  |
|  |  |
|  |
|  |
|  |
| stock based |
| compensation expense, |
| net of tax |
| \$4,697 \$873 |
|  |

NORDSTROM, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
Dollar and share amounts in thousands except per share and per option amounts (unaudited)

Note 1 - Summary of Significant Accounting Policies (Cont.)
The following table illustrates the effect on net earnings and earnings per share if we had applied the fair value recognition provisions of SFAS No. 123, "Accounting for Stock-Based Compensation" in the first quarter of 2005:
Quarter Ended
April 30,
2005 Net
earnings, as
reported
\$104,538 Add:
stock based eompensation expense
included in
feported net
earnings, net
of tax 871 Deduet:
stock based
compensation expense
determined
under fair
value, net of
tax $(5,717)$
Proforma net
earnings
\$99,692

In 2005, we used the Black-Scholes option valuation model to estimate the fair value of the stock options under SFAS No. 123. When we adopted SFAS No. 123(R), we elected to use the Binomial Lattice option valuation model. We believe that this model provides a better estimate of fair value than the Black-Scholes option valuation model, as it can accommodate variability in assumptions for expected volatility, dividends and risk-free interest rates. We used the following weighted average assumptions to estimate the fair value for stock options granted in the quarters listed below:

Quarter
Ended

April 29,
April 30,
20062005

Risk
free
interest
rate-4.9\%
-5.1\%
3.9\%

Expected
volatility 37.0\%
44. 3\%

Expected
dividend
yield 1.0\% 1.7\%

Expected
life in years 5.4 5.0

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
Dollar and share amounts in thousands except per share and per option amounts (unaudited)

Note 1 - Summary of Significant Accounting Policies (Cont.)
The weighted average fair value per option at the grant date was $\$ 16$ and $\$ 10$ in the first quarter of 2006 and 2005. The following describes the significant assumptions used to estimate the fair value of options granted:

- Risk-free interest rate: For 2006, the rate represents the yield on U.S.

Treasury zero-coupon securities that mature over the 10-year life of the stock options. For 2005, the rate was the yield on the U.S. Treasury zero-coupon securities which matured near the end of the expected life of the stock options.

- Expected volatility: For 2006, this was based on a combination of the historical volatility of our common stock and the implied volatility of exchange traded options for our common stock. In 2005, the expected volatility was estimated using the historical volatility of our common stock.
- Expected dividend yield: For 2006, this was our forecasted dividend yield for the next ten years. In 2005, the expected dividend yield was based on our historical dividend yield.
- Expected life in years: The expected life represents the estimated period of time until option exercise. In 2006, based on our historical exercise behavior and taking into consideration the contractual term of the option and our employees' expected exercise and post-vesting employment termination behavior, the expected term of options granted was derived from the output of the Binomial Lattice option valuation model. In 2005, the expected life was determined based on our historical exercise behavior.

Note 2 - Post-retirement Benefits
The expense components of our Supplemental Executive Retirement Plan, which provides retirement benefits to certain officers and select employees, are as follows:

Quarter
Ended

## April 29,

April 30,
20062005
participant service
cost \$-557 \$-413
Interest
eost 1,308 1,018
Amortization
of net loss
724-414
Amortization
of prior
service
cost 257
240
Total
expense
\$2,846
\$2,085

NORDSTROM, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
Dollar and share amounts in thousands except per share and per option amounts (unaudited)

Quarter


## Note 4 - Accounts Receivable

The components of accounts receivable are as follows:
April 29,
January 28,
April 30,
$2006-2006$
2005

Frade
ceivables:
Unrestricted
\$ 35,554 \$
32,070 \$
36,036
Restricted
520,440
552,674
533,977
Allowance
for
doubtfut
accounts
$(16,056)$
$(17,926)$
$(18,495)$

## Trade

receivables，
net 539，938
566，815
552，418
Other
79，157
72，743
77，370

Accounts
feceivable，
net
\＄610，095
\＄639，558
\＄629，788

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ニーニーニーニーニー

Our restricted trade receivables relate to our Nordstrom private label card， which back the $\$ 300,000$ Class A notes and the $\$ 150,000$ variable funding note． The unrestricted trade receivables consist primarily of our Faconnable trade receivables and accrued finance charges not yet allocated to customer accounts．

Other accounts receivable consist primarily of credit card receivables due from third－party financial institutions and vendor rebates，which are believed to be fully realizable as they are collected soon after they are earned．

NORDSTROM，INC．AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
Dollar and share amounts in thousands except per share and per option amounts （unaudited）

## Note 5 －Investment in Asset Backed Securities

Our investment in asset backed securities and the off－balance sheet financing are described in Note 8 of our 2005 Annual Report on Form 10－K．The following table presents the co－branded Nordstrom VISA credit card balances and the estimated fair value of our investment in asset backed securities：

| April 29 ， January 28, April 30,2006 20062005 |
| :---: |
| Total |
| $\begin{aligned} & \text { face value } \\ & \text { of co } \\ & \text { branded } \end{aligned}$ |
| Hordstrom |
| VISA |
| eredit |
| principal |
| receivables |
| \＄749，322 |
| \＄738，947 |
| \＄610，556 |

$=========$
Amounts
recorded
on balance
sheet:
Investment
in asset
backed
securities
at faif
value
\$565,854
\$561,136
\$427,302

The following table presents the key assumptions we use to value the investment in asset backed securities:

| April 29, January <br> 28, April <br> 30, 2006 <br> $2006-2005$ |
| :---: |
| Weighted average |
| femaining |
| life (in |
| 7.67 .6 |
| 7.7 |
| $\begin{aligned} & \text { Average } \\ & \text { annuat } \\ & \text { eredit } \\ & \text { losses } \end{aligned}$ |
| $\begin{gathered} 5.2 \%-4.7 \% \\ 7.1 \% \end{gathered}$ |
| Average |
| gross |
| yield |
| 17.3\% |
| 17.1\% |
| 15.9\% |
| weighted average |
| coupon on |
| issued |
| securities |
| 5.5\% 5. $2 \%$ |
| 4.3\% |
| Average |
| monthly payment |
|  |  |
|  |
| 8. $2 \%$ 7.7\% |
| Discount |

## fate on

investment<br>in asset<br>backed<br>securities<br>6. $2 \%$ to<br>$11.4 \%-5.9 \%$<br>to 11.1\%<br>$5.4 \%$ to<br>6.7\%

The following table summarizes the income earned by the investment in asset backed securities that is included in other income including finance charges, net on the condensed consolidated statements of earnings:

Quarter
Ended-...

April 29,
April ${ }^{30}$
20062005

Interest income
\$18, 926
\$10,482
Gains on
sales of
receivables
and other
income
8,395
9,589
\$27,321
\$20,071
$=================$

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NORDSTROM, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
Dollar and share amounts in thousands except per share and per option amounts (unaudited)

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Note 6 - Debt
To manage our interest rate risk, we have an interest rate swap outstanding
recorded in other liabilities. Our swap has a $250,000 notional amount,
expires in January 2009 and is designated as a fully effective fair value
hedge. Under the agreement, we receive a fixed rate of 5.63% and pay a
variable rate based on LIBOR plus a margin of 2.3% set at six-month intervals
(7.52% at April 29, 2006.) The fair value of our interest rate swap is as
follows:
    April
        zO
    January
        28,
    April
30,2006
    z006
2005
Interest
    fate
```

Note 7 - Stock-based Compensation
In 2004, our shareholders approved the 2004 Equity Incentive Plan. We currently grant stock options, performance share units and common shares under this plan.

## stock OPTIONS

As of April 29, 2006, we have options outstanding under three stock option plans (collectively, the "Nordstrom, Inc. Plans"). Options vest over periods ranging from four to eight years, and expire ten years after the date of grant. A summary of stock option activity under the Nordstrom, Inc. Plans during the quarter ended April 29, 2006 is presented below:

| For the <br> first <br> quarter |
| :--- |
| 2 |
| $2005 \quad 2006$ |

Weighted
weighted
Average
Average
Exercise
Exereise
Shares
Price
Shares
$\qquad$
$\square$
outstanding, beginning of year
14,344 \$15
18,320-\$13 Granted
1,939-40
z,564-26
Exercised
$(1,369) 14$
$(3,066) 13$
Gancelled
(251) 24
(393) 15

Qutstanding,
end of
period
$14,663 \$ 19$
$17,425 \$ 15$
$======$
$=======$
$=======$
$======$

Annual stock option awards to employees, which are approved by the Compensation Committee of the Company's Board of Directors in February each year, provide our leaders with the opportunity for financial rewards when the Company's stock price increases. The awards are determined based upon a percentage of the leaders' base salary and the fair value of the stock options, which is estimated using an option pricing model. The fair value per stock option was $\$ 16$ in 2006 (using a Binomial Lattice option valuation model)
and $\$ 10$ in 2005 （using the Black－Scholes option valuation model．）We awarded stock options to 1,235 employees in the first quarter of 2006 and 1，207 employees in the first quarter of 2005.

NORDSTROM，INC．AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
Dollar and share amounts in thousands except per share and per option amounts （unaudited）

## Note 7 －Stock－based Compensation（Cont．）

The total intrinsic value of options exercised during the quarters ended April 29， 2006 and April 30， 2005 was $\$ 33,801$ and $\$ 38,720$ ．The total fair value of stock options vested during the quarters ended April 29， 2006 and April 30， 2005 was $\$ 29,860$ and $\$ 26,608$ ．As of April 29，2006，the total unrecognized stock－based compensation expense related to nonvested stock options was $\$ 60,073$ ，which is expected to be recognized over a weighted average period of approximately 33 months．The aggregate intrinsic value of options outstanding as of April 29， 2006 was \＄290，198．

The following table summarizes information about stock options outstanding for the Nordstrom，Inc．Plans as of April 29，2006：

Options
outstanding Options
Exercisable

Weighted
Weighted
Weighted Range
of Average
Remaining
Average Average
Exercise
Contractual
Exercise
Exercise Prices
Shares Life
（Years）Price
Shares Price．
$\qquad$
$\$ 8.03$－$\$ 8.8$
3，525－6－\＄9－2，473
\＄9－\＄9．00－\＄12．99
3，355－5 12 3，307 12 \＄13．00－\＄19．99 3，673－6－18 2，148 $18-\$ 20.00-\$ 40.27$ 4，110－9－33－509 26


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## PERFORMANCE SHARE UNITS

We grant performance share units to align the performance of our senior management with our shareholder returns．These units vest at the end of a three year period．Employees do not pay any monetary consideration and may elect to exchange each unit earned for one share of stock or the cash equivalent．As a result，these units are classified as a liability award． The number of units earned is determined by the performance of our stock price and dividend payments relative to a pre－defined group of retail peers over the three－year period and can be adjusted from $0 \%$ to $125 \%$ of the number of units granted．As of April 29，2006，the unvested performance share units granted
in 2004 and 2005 have been adjusted to $125 \%$ of the units granted, while the units granted in 2006 are adjusted to $0 \%$. At the beginning of the quarter ended April 29, 2006, 413 units were unvested. During the first quarter of 2006, 63 units were granted and 217 units vested, resulting in an ending balance of 259 units as of April 29, 2006.

We record compensation expense over the performance period at the fair value of the stock at the end of each reporting period based on the vesting percentages on those dates. Total stock-based compensation expense related to performance share units for the quarters ended April 29, 2006 and April 30, 2005 was $\$ 114$ and $\$ 1,043$. At the end of April 29, 2006 and April 30, 2005, our liabilities included $\$ 5,732$ and $\$ 6,298$ for the unvested units. As of April 29, 2006, the total unrecognized stock-based compensation expense related to nonvested performance share units was $\$ 3,612$, which is expected to be recognized over a weighted average period of 16 months.

NORDSTROM, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
Dollar and share amounts in thousands except per share and per option amounts (unaudited)

Note 7 - Stock-based Compensation (Cont.)
The following table summarizes the information for performance share units that vested during the period:

Quarter
Ended

April 29,
April 30,
20062005

Number $日 f$
performance
share
units
vested 217
337 Total
fair value
$\theta \neq$
performance
share
units
vested
\$11,310
$\$ 10,159$
Fotal
amount of performance
share
units
settled
for cash
\$5,982
\$1,836

NONEMPLOYEE DIRECTOR STOCK INCENTIVE PLAN
The Nonemployee Director Stock Incentive Plan authorizes the grant of stock awards to nonemployee directors. These awards may be deferred or issued in the form of restricted or unrestricted stock, nonqualified stock options or stock appreciation rights. No significant awards were granted in the first quarter of 2006 under this plan.

EMPLOYEE STOCK PURCHASE PLAN
We offer an Employee Stock Purchase Plan as a benefit to our employees. Employees may make payroll deductions of up to ten percent of their base and
bonus compensation. At the end of each six-month offering period, participants may purchase shares of our common stock at $90 \%$ of the fair market value on the last day of each offer period. Beginning in 2006, we recognize stock-based compensation expense related to the ESPP, as our purchase discount exceeded the amount allowed under SFAS No. 123(R) for non-compensatory treatment. We record compensation expense over the purchase period at the fair value of the ESPP at the end of each reporting period.

We issued 237 shares under this plan in the first quarter of 2006. As of April 29, 2006 and April 30, 2005, we had current liabilities of $\$ 1,587$ and \$1,352 for the purchase of shares in the future.

NORDSTROM, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
Dollar and share amounts in thousands except per share and per option amounts (unaudited)

```
Note 8 - Segment Reporting
```

The following tables set forth the information for our reportable segments and a reconciliation to the consolidated totals:

Quarter
ended
Retail
April 29,
2006 stores
Gredit
Birect
other
Eliminations
Fotal

| $\bar{Z}$ |
| :--- |
| $\square$ |
| $\square$ |

sales
\$1,654,424
-\$109,602
$\$ 23,107$
$\$ 1,787,223$
intersegment
fevenues
\$8,333
$\$(8,333)$
interest
expense,
net
$(6,582)$
$(4,169)$
$(10,751)$

Other
income
including finance
eharges,
net $(1,793)$
57,557
(149)
$(1,777)$
53,838
Earnings
before tax
expense
237,057
17,687
25,221
$(66,878)$
213,087
Fotal
assets
z,378,500
1,140,221
90,574
$1,177,344$
4,786,639
Quarter
ended
Retail
April 30, 2005 Stores

Credit
Direct
Other
Eliminations
Fotal

Net
sales
\$1,526,586

- \$104,412
$\$ 23,476$
$\$ 1,654,474$
Intersegment
fevenues
$\$ 7,894$
$\$(7,894)$ Interest expense, net
$(6,237)$
$(6,402)$
$(12,639)$
Other
income
including
finance
eharges,
net $(1,841)$
50,029 (19)
$(5,437)$
42,732
Earnings
before tax
Expense
207,767
11,593
17,797
$(64,177)$
172,980
Fotal
assets
2,413,636
1,021,194
110,760

As of April 29, 2006, January 28, 2006, and April 30, 2005, Retail Stores assets included $\$ 8,462$ of goodwill, Direct assets included $\$ 15,716$ of goodwill and Other assets included $\$ 27,536$ of goodwill and $\$ 84,000$ of tradename.

The segment information for 2005 has been adjusted from our previous disclosures as we now reflect Faconnable, Nordstrom Product Group and the distribution network in "Other"; also, beginning in September 2005, we changed our internal method for recognizing returns of Direct sales at Retail Stores. Previously, these returns were recognized in the Direct segment and now they are recognized in the Retail Store segment.

Note 9 - Supplementary Cash Flow Information
Quarter
Ended

April 29,
April 30,
20062005
Cash
paid
during the
quarter
for:
Interest
(net of
fapitalized
interest)
$\$ 15,527 \$$
15,519
Income
taxes
95,141
80,498

Note 10 - Litigation
We are involved in routine claims, proceedings, and litigation arising from the normal course of our business. We do not believe any such claim, proceeding or litigation, either alone or in aggregate, will have a material impact on our results of operations, financial position, or liquidity.

## Note 11 - Subsequent Event

In May 2006, our Board of Directors authorized a $\$ 1,000,000$ share repurchase program. The shares are expected to be acquired through open market transactions during the next 18 to 36 months. The actual number and timing of share repurchases will be subject to market conditions and applicable SEC rules. The prior $\$ 500,000$ repurchase program, which was started in February 2005, was completed during the first quarter of 2006.

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Dollar amounts in millions except per share amounts)

The following discussion should be read in conjunction with the Management's Discussion and Analysis section of our 2005 Annual Report.

RESULTS OF OPERATIONS


20062005

Continued sales growth, stable gross margin and selling cost rates, and leverage of fixed costs delivered net earnings growth of $25.5 \%$ in the first quarter of 2006 compared to the same period in 2005. Key highlights include:

-     - Same-store sales increased 5.4 percent for the quarter. Sales momentum continued across all of our retail sales channels. Merchandise divisions with sales performance above the Company's average were accessories, cosmetics and men's apparel.
- Gross profit as a percentage of net sales (gross profit rate), increased 40 basis points. Better than plan sales resulted in incremental leverage on buying and occupancy expenses, while overall merchandise margin remained flat versus last year.
- For the quarter, variable expenses moved in-line with our sales growth, while we leveraged our fixed costs, delivering a 48 basis point reduction in selling, general and administrative expenses as a percentage of net sales (SG\&A rate). This is the third consecutive year that our SG\&A rate decreased in the first quarter.
- We adopted SFAS No. 123(R) "Share-Based Payment," and as a result we recorded compensation expense of $\$ 2.7$ in buying and occupancy costs, and $\$ 4.4$ in selling, general and administrative expenses.

Net
sales
-
First
Quarter

2006
2005

Net
sales
\$1,787.2
$\$ 1,654.5$
Net
sales
increase
8.0\%
7.7\%

Same-
store
sale
increase
5.4\%
6. $2 \%$

Total net sales increased $8.0 \%$ for the quarter over the same period in the prior year, primarily due to same-store sales increases. Same-store sales increased 5.4\% for the quarter over the same period in the prior year. For the quarter, sales momentum continued across all of our retail sales channels.

In our Full-Line stores, our accessories, cosmetics and men's apparel
merchandise categories experienced the largest same-store sales increases. Our women's apparel merchandise category had same-store sales decreases.

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONT.) (Dollar amounts in millions except per share amounts)

In addition, total net sales benefited from the four Full-Line stores opened since the first quarter of 2005. These four stores increased our retail square footage by $3 \%$ compared to last year.

| Gross <br> Profit |
| :--- |
| First |
| Quarter |
|  |
| 2 |
| 2005 |
|  |
| Gross |
| profit |
| \$664.2 |
| $\$ 608.3$ |
| Gross |
| profit |
| fate |
| $37.2 \%$ |
| $36.8 \%$ |
| Average |
| inventory |
| perf |
| square |
| foot |
| $\$ 52.45$ |
| \$53.43 |
| Inventory |
| turnover |
| 4.77 |
| 4.48 |

Compared to the same period last year, our gross profit rate improved 40 basis points for the quarter ended April 29, 2006. This performance was due to leverage on buying and occupancy expenses from better than planned sales. Our merchandise margin was flat compared to the prior year. Our buying expense this quarter included $\$ 2.7$ of costs for stock options awarded primarily to our merchants; these costs had a 15 basis point impact on our gross profit rate. Our inventory levels increased in-line with our sales performance. Our rolling four quarter average inventory turnover rate improved to 4.77 at April 2006 from 4.48 at April 2005, indicating that our merchandising processes have continued to improve.
selling,
General and
Administrative
Expenses

| Quarter First |
| :--- |
| 20062005 |
| selling |
| general and |

administrative
expenses
\$494.2 \$465.4
SG\&A rate
27.7\% 28.1\%

Compared to the same period last year, our SG\&A rate improved 48 basis points for the quarter ended April 29, 2006. The quarter to date performance resulted primarily from leverage on better than plan sales. We continued to control and leverage our general and administrative expenses, especially nonselling labor. Our selling, general and administrative expense this quarter included $\$ 4.4$ of costs for stock options awarded to our store operations, business unit and corporate service center leaders; these costs had a 25 basis point impact on our SG\&A rate.

## Interest Expense, net

Interest expense, net decreased by $\$ 1.9$ to $\$ 10.8$ for the quarter ended April 29, 2006 compared to the same period in 2005. The decrease is primarily due to increased interest income from higher cash balances.

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONT.) (Dollar amounts in millions except per share amounts)

Other
Income
Including
Finance
Charges,
net
$\qquad$

First
Quarter

20062005

Other
income
including
finance
eharges,
net $\$ 53.8$
$\$ 42.7$
Other
income
including
finance
charges,
net as a
Percentage
of net
sales 3.0\%
Z. $6 \%$

Other income including finance charges, net increased by $\$ 11.1$ to $\$ 53.8$ for the quarter ended April 29, 2005. The increase is primarily due to growth in our co-branded Nordstrom VISA credit card program.

Seasonality
Our business, like that of other retailers, is subject to seasonal fluctuations. Our Anniversary Sale in July and the holidays in December typically result in higher sales in the second and fourth quarters of our
fiscal years. Accordingly, results for any quarter are not necessarily indicative of the results that may be achieved for a full fiscal year.

Return on Invested Capital (ROIC) (Non-GAAP financial measure)
In the past two years, we have incorporated Return on Invested Capital (ROIC) into our key financial metrics, and since 2005 used it as an executive bonus measure. Overall performance as measured by ROIC correlates directly to shareholders' return over the long-term. For the last 12 months ended April 29, 2006, we improved our ROIC to $17.5 \%$ compared to $13.7 \%$ for the 12 months ended April 30, 2005. Our ROIC improved primarily from increased earnings before interest and taxes. See our GAAP ROIC reconciliation on page 20. The closest GAAP measure is return on assets, which improved to $11.9 \%$ from $9.2 \%$ for the last 12 months ended April 29, 2006 compared to the 12 months ended April 30, 2005.

We define ROIC as follows:

Net Operating Profit after Taxes (NOPAT)
ROIC =
Average Invested Capital
Numerator $=$ NOPAT Denominator $=$
Average Invested Capital Net earnings
Average total assets + Income tax
expense Average non interest
bearing current + Interest expense,
net liabilities Average deferred
property $=$ EBIT incentives + Average
estimated asset base of + Rent
expense capitalized operating leases
Estimated depreciation on
eapitalized operating leases =
Average invested capital
= Net operating profit Estimated
income tax expense
NOPAT

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONT.) (Dollar amounts in millions except per share amounts)

A reconciliation of our return on assets to ROIC is as follows:
12 menths
ended...........
April 29,
April 30,
20062005
-Net
earnings
\$578.0-\$429.3
Add: income
tax expense
347.3 278.4

Add: interest
expense, net
43.4-53.4

Earnings
before
interest and
taxes 968.7
761.1 Add:
rent expense
44.3-52.6
profit 989.4
785.6
Estimated
income tax
expense
(371.7)
$(307.5) \ldots$
Net operating
profit after
tax \$617.7
$\$ 478.1$
=======
Average total
assets(2)
\$4,841.2
$\$ 4,687.3$
tess: average
non interest
bearing
eurrent
liabilities(3)
$(1,331.6)$
$(1,259.4)$
tess: average
deferred
property
incentives(2)
(363.9)
(384.5) Add:
average
estimated
asset base of
Gapitalized
operating
leases(4)
379.0-442.1
Average
invested
eapital
$\$ 3,524.7$
$\$ 3,485.5$
=ニニニニニー
Return on
Assets 11.9\%
9.2\% ROIC
$17.5 \% \quad 13.7 \%$
（1）Depreciation based upon estimated asset base of capitalized operating leases as described in Note 4 below．
（2）Based upon the trailing 12－month average．
（3）Based upon the trailing 12 －month average for accounts payable，accrued salaries，wages and related benefits，other current liabilities and income taxes payable．
（4）Based upon the trailing 12 －month average of the monthly asset base which is calculated as the trailing 12 months rent expense multiplied by 8.

```
Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONT.) (Dollar amounts in millions except per share amounts)
```


## LIQUIDITY AND CAPITAL RESOURCES

We started 2006 with a cash balance above our operating needs due to the increase in our net earnings in 2005, and in the first quarter we used this extra cash to repurchase $\$ 212.9$ of our outstanding common stock. In the first quarter of 2005, we repurchased $\$ 47.7$ of our outstanding common stock. The significant increase in our common stock repurchase caused our cash balance to decrease in the first quarter of 2006 by $\$ 201.3$; over the same period in the prior year, our cash balance decreased \$44.9.

```
Operating Activities
```

Net cash flow from operating activities decreased by $\$ 12.5$ to $\$ 28.8$ in 2006 primarily due to the change in the classification of the reduction in our tax obligation for stock-based payment arrangements from operating activities to financing activities as a result of the adoption of SFAS No. 123(R), "ShareBased Payment."

## Investing Activities

We have had two principal types of investing activities in the past two years: capital expenditures and short-term investments. Our capital expenditures have decreased slightly in 2006 as a result of the timing of our new store openings and remodels.

In March 2006, we opened one Full-Line store in Palm Beach Gardens, Florida. We are scheduled to relocate our Topanga Full-Line store in Canoga Park, California and open one Nordstrom Rack store in San Marcos, California in the fall of 2006, increasing our estimated gross square footage $1.0 \%$ from $20,070,000$ at the beginning of 2006 to $20,298,000$ by the end of 2006.

We evaluate a number of short-term investment options, with a variety of yields and liquidity restrictions. Consistent with our investment policy, we invest our excess cash in high quality short-term investments. Some of these investments are classified as cash equivalents while others are classified as short-term investments; changes in the investment mix, while not significant to our overall short-term investing activities, can impact our net cash flows from investing activities.

Financing Activities
Net cash used in financing activities increased to \$204.6 in 2006 from \$20.5 in 2005, primarily due to increased repurchases of our outstanding common stock.

In February 2005, our Board of Directors authorized $\$ 500.0$ of share repurchases. In the first quarter of 2006, we repurchased 5.3 million shares for $\$ 212.9$ at an average price of $\$ 40.11$ per share. This repurchase utilized the remaining share authorization.

We entered into an accelerated share repurchase agreement with Goldman, Sachs \& Co. in September 2005 to repurchase shares of our common stock for an aggregate purchase price of $\$ 100.0$. In the first quarter of 2006 , the accelerated share repurchase agreement was completed; in total, we purchased 2.7 million shares of our common stock at $\$ 37.12$ per share under this agreement.

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONT.) (Dollar amounts in millions except per share amounts)

Liquidity
We maintain a level of liquidity to allow us to cover our seasonal cash needs and to minimize our need for short-term borrowings. We believe that our operating cash flows, existing cash and available credit facilities are sufficient to finance our cash requirements for the next 12 months. In October 2006, we will repay our $\$ 300.0$ of $4.82 \%$ Private Label Securitization debt. In the second quarter of 2006, we will begin to fund this debt repayment via a sinking fund. We expect to utilize our existing borrowing capacity and additional borrowing capacity to finance this debt repayment. April 2007, the off-balance sheet 2002 Class A \& B Notes of $\$ 200.0$ will be due; these Notes are secured by the co-branded Nordstrom VISA credit card balances. We are evaluating alternatives to combine these charge card securitizations in the first half of 2007.

In May 2006, our Board of Directors authorized a $\$ 1,000.0$ share repurchase program. The shares are expected to be acquired through open market transactions during the next 18 to 36 months.

Over the long term, we manage our cash and capital structure to maximize shareholder return, strengthen our financial position and maintain flexibility for future strategic initiatives. We continuously assess our debt and leverage levels, capital expenditure requirements, principal debt payments, dividend payouts, potential share repurchases, and future investments or acquisitions. We believe our operating cash flows, existing cash and available credit facilities, as well as any potential future borrowing facilities will be sufficient to fund scheduled future payments and potential long-term initiatives.

## CRITICAL ACCOUNTING POLICIES

The preparation of our financial statements requires that we make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and disclosure of contingent assets and liabilities. We base our estimates on historical experience and other assumptions that we believe to be reasonable under the circumstances. Actual results may differ from these estimates. Our critical accounting policies and methodologies in 2006 are consistent with those discussed in our 2005 Annual Report on Form 10K. share amounts)

Certain statements in the preceding disclosures contain "forward-looking" statements (as defined in the Private Securities Litigation Reform Act of 1995) that involve risks and uncertainties, including anticipated financial results, use of cash and liquidity, store openings and trends in our operations. Actual future results and trends may differ materially from historical results or current expectations depending upon various factors including, but not limited to:

- the impact of economic and competitive market forces,
- the impact of terrorist activity or war on our customers and the retail industry,
- our ability to predict fashion trends,
- consumer apparel buying patterns,
- trends in personal bankruptcies and bad debt write-offs,
- changes in interest rates,
- employee relations,
- our ability to continue and control our expansion, remodel and investment plans,
- changes in government or regulatory requirements,
- our ability to control costs,
- weather conditions, and
- hazards of nature.

These and other factors could affect our financial results and trends and cause actual results and trends to differ materially from those contained in any forward-looking statements we may make. As a result, while we believe there is a reasonable basis for the forward-looking statements, you should not place undue reliance on those statements. We undertake no obligation to update or revise any forward-looking statements to reflect subsequent events, new information or future circumstances. This discussion and analysis should be read in conjunction with the Condensed Consolidated Financial Statements.

## Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We discussed our interest rate risk and our foreign currency exchange risk in Item 7A of our 2005 Annual Report on Form 10-K. There has been no material change to these risks since that time.

## Item 4. CONTROLS AND PROCEDURES

As of the end of the period covered by this Quarterly Report on Form $10-\mathrm{Q}$, we performed an evaluation under the supervision and with the participation of management, including our President and Chief Financial Officer, of our disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) under the Securities and Exchange Act of 1934 (the "Exchange Act")). Based upon that evaluation, our President and Chief Financial Officer concluded that, as of the end of the period covered by this Quarterly Report, our disclosure controls and procedures are effective in the timely recording, processing, summarizing and reporting of material financial and non-financial information.

There has been no change in our internal control over financial reporting (as defined in Rules 13a-15(f) or 15d-15(f) of the Exchange Act) during our most recently completed fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

Item 1. Legal Proceedings
Cosmetics

We were originally named as a defendant along with other department store and specialty retailers in nine separate but virtually identical class action lawsuits filed in various Superior Courts of the State of California in May, June and July 1998 that were consolidated in Marin County Superior Court. In May 2000, plaintiffs filed an amended complaint naming a number of manufacturers of cosmetics and fragrances and two other retailers as additional defendants. Plaintiffs' amended complaint alleged that the retail price of the "prestige" or "Department Store" cosmetics and fragrances sold in department and specialty stores was collusively controlled by the retailer and
manufacturer defendants in violation of the Cartwright Act and the California Unfair Competition Act.

Plaintiffs sought treble damages and restitution in an unspecified amount, attorneys' fees and prejudgment interest, on behalf of a class of all California residents who purchased cosmetics and fragrances for personal use from any of the defendants during the four years prior to the filing of the original complaints.

While we believe that the plaintiffs' claims are without merit, we entered into a settlement agreement with the plaintiffs and the other defendants on July 13, 2003 in order to avoid the cost and distraction of protracted litigation. In furtherance of the settlement agreement, the case was re-filed in the United States District Court for the Northern District of California on behalf of a class of all persons who currently reside in the United States and who purchased "Department Store" cosmetics and fragrances from the defendants during the period May 29, 1994 through July 16, 2003. The Court gave preliminary approval to the settlement, and a summary notice of class certification and the terms of the settlement were disseminated to class members. On March 30, 2005, the Court entered a final judgment approving the settlement and dismissing the plaintiffs' claims and the claims of all class members with prejudice, in their entirety. On April 29, 2005, two class members who had objected to the settlement filed notices of appeal from the Court's final judgment to the United States Court of Appeals for the Ninth Circuit. One of the objectors has since dropped her appeal, but the other filed her appeal brief on March 20, 2006. Plaintiffs' and defendants' briefs were filed on May 25, 2006. It is uncertain when the appeals will be resolved, but the appeal process could take as much as another year or more. If the Court's final judgment approving the settlement is affirmed on appeal, or the appeals are dismissed, the defendants will provide class members with certain free products with an estimated retail value of $\$ 175$ million and pay the plaintiffs' attorneys' fees, awarded by the Court, of $\$ 24$ million. Our share of the cost of the settlement will not have a material adverse effect on our financial condition, results of operations or cash flows.

## Other

We are involved in routine claims, proceedings, and litigation arising from the normal course of our business. We do not believe any such claim, proceeding or litigation, either alone or in aggregate will have a material impact on our results of operations, financial position, or liquidity.

## Item 1A. Risk Factors

In addition to the other information set forth in this quarterly report on Form 10-Q, you should carefully consider the factors discussed in Part I, "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended January 28, 2006. There have been no material changes in our risk factors from those disclosed in our Annual Report on Form 10-K.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds
(c)

Repurchases

- (dollars
in
millions,
except per share amounts)
Fotal
Fotal
Number
Maximum
Number (or
as Part of
of Shares
(or Units)
that (or
Units) Per
share
Publicly
Announced
May Yet Be
Purchased
Under
Purchased
(or Units)
Plans of
Programs
the Plans
of
Programs
(2)
$\square$
$\square$
$\square$
2006
25,601 (1)
$\$ 37.99$
25,000
$\$ 212.0$
(1/29)06
もO
$2 / 25 / 06)$
—
$\square$Mar. 2006
5,282,904
$\$ 40.12$
5,282,904
$\$ 0.0$
$(2 / 26 / 06$
(0-4/1/06)
———........
$\square$
$\square$
Apr. 2006
0.0
$(-4 / 2 / 06$ to
4/29/06)
$\square$
$\square$
Fotal
5,308,505
$\$ 40.11$
$5,307,904$
(1) Included in this balance are 601 shares that were not redeemed as part of a publicly announced repurchase plan or program. These shares were tendered by an employee to Nordstrom for tax withholding purposes.
(2) In February 2005, the Board of Directors authorized $\$ 500.0$ of share repurchases. In the first quarter of 2006, we repurchased 5.3 million shares for $\$ 212.9$ at an average price of $\$ 40.11$ per share. This repurchase utilized the remaining share authorization.

We entered into an accelerated share repurchase agreement with Goldman, Sachs \& Co. in September 2005 to repurchase shares of our common stock for an aggregate purchase price of $\$ 100.0$. In the first quarter of 2006 , the accelerated share repurchase agreement was completed; in total, we purchased 2.7 million shares of our common stock at $\$ 37.12$ per share under this agreement.

## Item 6. Exhibits

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Exhibits are incorporated herein by reference or are filed with this report as set forth in the Index to Exhibits on page 27 hereof.

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25 of 27
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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NORDSTROM, INC.
(Registrant)
/s/ Michael G. Koppel
Michael G. Koppel
Executive Vice President and Chief Financial Officer (Principal Financial Officer)

NORDSTROM
INC. AND
SUBSIDIARIES
Exhibit Index
Exhibit
Method of
Filing
3.2

Bylaws, as
amended and
festated on
Incorporated by reference from the May 23, 2006
Registrant's Form - K
filed on May 30, 2006, Exhibit 3.1 10.1 Summary of named executive officer
Incorporated by reference
from the

## eompensation

Registrant's
Form 8-K
filed on
February 28,
$2006-10.2$
Form of 2006
Performance
Share Unit
Incorporated by reference from the Notice and Performance Share Unit Registrant's

Form 8-K
filed on
Award

## Agreement

February 28,
2006, Exhibit 10.110 .3 Summary of named executive efficer
Incorporated by reference from the bonus
arrangements
Registrant's Form 8 K
filed on May
$z, 2006$ 10.4 Nordstrom,
Inc. Employee Stock
Incorporated by reference from the
Purchase Plan $(2006$
Restatement)
Registrant's definitive proxy
statement on
schedule 14A
filed with
the
Gommission on April 13, 200631.1

Certification
of President Filed herewith
electronically required by section
$302(2)$ of the Sarbanes
Oxley Act of 200231.2

Certification of Chief Financial Filed herewith
electronically officer
required by section
$302(2)$ of the Sarbanes
Oxley Act of 200232.1

Certification
of President
and Furnished herewith
electronically Chief Financial Officer pursuant to 18 U.S.E. 1350, as adopted
pursuant to
Section 906 of the sarbanes
0xley Act of 2002

Certification required by Section 302(a) of the Sarbanes-0xley Act of 2002

I, Blake W. Nordstrom, certify that:

1. I have reviewed this report on Form 10-Q of Nordstrom, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: June 6, 2006
/s/ Blake W. Nordstrom

Blake W. Nordstrom
President of Nordstrom, Inc.

Certification required by Section 302(a) of the Sarbanes-0xley Act of 2002

I, Michael G. Koppel, certify that:

1. I have reviewed this report on Form 10-Q of Nordstrom, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: June 6, 2006
/s/ Michael G. Koppel
Michael G. Koppel
Executive Vice President and Chief Financial Officer of Nordstrom, Inc.

NORDSTROM, INC.
1617 SIXTH AVENUE

SEATTLE, WASHINGTON 98101
CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Nordstrom, Inc (the "Company") on Form 10-Q for the period ended April 29, 2006, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), we, Blake W. Nordstrom, President (Principal Executive Officer), and Michael G. Koppel, Executive Vice President and Chief Financial Officer (Principal Financial Officer), of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

June 6, 2006
/s/ Blake W. Nordstrom

Blake W. Nordstrom President
/s/ Michael G. Koppel
Michael G. Koppel
Executive Vice President and Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to Nordstrom, Inc. and will be retained by Nordstrom, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.


[^0]:    Total eurrent assets 2，773，008 2，874，157 2，611，236 tand，
    buildings and
    equipment （net of accumulated depreciation өf
    $\$ 2,615,512$,
    $\$ 2,549,559$ and
    \＄2，383，289） 1，748，399
    1，773，871
    1，763，766
    Goodwill
    51，714
    51，714
    51，714
    Acquired
    tradename 84,000 84,000
    84，000 0ther
    assets
    129，518
    137，607
    108，891

    TOTAL
    ASSETS
    $\$ 4,786,639$
    \＄4， 021,349
    $\$ 4,619,607$
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    ニーニーニーニーニニ
    ニーーーーーーーー
    ŁIABILITIES AND
    SHAREHOLDERS＇ EQUITY Gurrent
    tiabilities：
    Accounts
    payable $\$$
    638，983 \＄
    540，019 \＄ 582，381 Accrued
    salaries， wages and related benefits 174，300 285，982 172，167 Other current
    liabilities 372，446 409，076 336，246
    Income taxes payable 59，978 81，617 45，181 Eurrent portion of long term debt 306，636 306，618

